The Elliot Foundation Academies Trust

Local Governing Body

Code of Practice
Code of Practice for Academy Governors

This code sets out the expectations on and commitment required from governors in order for the local governing body to properly carry out its work within the academy and the community. It can be amended to include specific reference to the aims and ethos of the particular academy.

The purpose of the local governing body

The local governing body is the academy's accountable body. It is responsible for the conduct of the academy and for promoting high standards. The local governing body aims to ensure that children are attending a successful academy which provides them with a good education and supports their well-being. Over the past decade the responsibilities of governing bodies have grown; and the ‘Every Child Matters’ agenda has meant that academies are now accountable for aspects of children’s health and wellbeing in the community and for a wide range of extended services provision out of academy hours.

The local governing body:

• Sets the strategic direction of the academy by:
  - Setting the values, aims and objectives for the academy
  - Agreeing the policy framework for achieving those aims and objectives
  - Setting statutory targets
  - Agreeing the academy improvement strategy which includes approving the budget and agreeing the staffing structure

• Challenges and supports the academy by monitoring, reviewing and evaluating:
  - The implementation and effectiveness of the policy framework
  - Progress towards targets
  - The implementation and effectiveness of the academy improvement strategy
  - The budget and the staffing structure

• Ensures accountability by:
  - signing off self-evaluation
  - responding to professional recommendations and Ofsted reports when necessary
  - holding the Principal to account for the performance of the academy
  - ensuring parents and pupils are involved, consulted and informed as appropriate
  - making available information to the community

• Appoints and performance manages the Principal who will deliver the aims (through the day to day management of the academy, implementation of the agreed policy framework and academy improvement strategy, and delivery of the curriculum) and report appropriately to the local governing body.
For governing bodies to carry out their role effectively, governors must be:

• Prepared and equipped to take their responsibilities seriously;
• Acknowledged as the accountable body by the lead professionals;
• Supported by the appropriate authorities in that task; and
• Willing and able to monitor and review their own performance.

The role of a governor

In law the local governing body is a corporate body, which means:

• No governor can act on her/his own without proper authority from the full local governing body;
• All governors carry equal responsibility for decisions made, and
• Although appointed through different routes (i.e. parents, staff, community, Foundation), the overriding concern of all governors has to be the welfare of the academy as a whole.

General

• We understand the purpose of the local governing body and the role of the Principal as set out above. We will also respond to requests made through the clerk.
• We are aware of and accept the Nolan seven principles of public life (see appendix)
• We accept that we have no legal authority to act individually, except when the local governing body has given us delegated authority to do so, and therefore we will only speak on behalf of the local governing body when we have been specifically authorised to do so.
• We have a duty to act fairly and without prejudice, and in so far as we have responsibility for staff, we will fulfil all that is expected of a good employer.
• We will encourage open government and will act appropriately.
• We accept collective responsibility for all decisions made by the local governing body or its delegated agents. This means that we will not speak against majority decisions outside the local governing body meeting.
• We will consider carefully how our decisions may affect the community and other academies.
• We will always be mindful of our responsibility to maintain and develop the ethos and reputation of our academy and positively promote the academy. Our actions within the academy and the local community will reflect this.
• In making or responding to criticism or complaints affecting the academy we will follow the procedures established by the local governing body.

Commitment

• We acknowledge that accepting office as a governor involves the commitment of significant amounts of time and energy.

• We will each involve ourselves actively in the work of the local governing body, and accept our fair share of responsibilities, including service on committees or working groups.

• We will make full efforts to attend all meetings and where we cannot attend explain in advance in full why we are unable to.

• We will get to know the academy well and respond to opportunities to involve ourselves in academy activities.

• Our visits to academy will be arranged in advance with the staff and undertaken within the framework established by the local governing body and agreed with the Principal.

• We will consider seriously our individual and collective needs for training and development, and will undertake relevant training.

• We are committed to actively supporting and challenging the Principal.

Relationships

• We will strive to work as a team in which constructive working relationships are actively promoted.

• We will express views openly, courteously and respectfully in all our communications with other governors.

• We will support the chair in their role of ensuring appropriate conduct both at meetings and at all times.

• We are prepared to answer queries from other governors in relation to delegated functions and take into account any concerns expressed, and we will acknowledge the time, effort and skills that have been committed to the delegated function by those involved.

• We will seek to develop effective working relationships with the Principal, staff and parents, the local authority and other relevant agencies and the community.

Confidentiality

• We will observe complete confidentiality when matters are deemed confidential or where they concern specific members of staff or pupils, both inside or outside academy
• We will exercise the greatest prudence at all times when discussions regarding academy business arise outside a local governing body meeting. This will include refraining from communicating local governing body matters, or personal concerns, inappropriately to each other or to the wider community (including letters, phone calls, e-mails and conversations)

• We will not reveal the details of any local governing body vote.

Conflicts of interest

• We will record any pecuniary or other business interest that we have in connection with the local governing body’s business in the Register of Business Interests.

• We will declare any pecuniary interest - or a personal interest which could be perceived as a conflict of interest - in a matter under discussion at a meeting and offer to leave the meeting for the appropriate length of time.

Breach of this code of practice

• If we believe this code has been breached, we will raise this issue with the Chair and the Chair will investigate; the local governing body should only use suspension as a last resort after seeking to resolve any difficulties or disputes in more constructive ways;

• We understand that any allegation of a material breach of this code of practice by any governor shall be raised at a meeting of the local governing body, and, if agreed to be substantiated by a majority of governors, shall be minuted and can lead to consideration of suspension from the local governing body or dismissal.

• We are aware of the provisions of regulation 15(1) of the School Governance (Procedures) (England) Regulations 2003, as amended, which pertain to the grounds for suspension as a academy governor and of Schedule 6 to the School Governance (Constitution) (England) Regulations 2007 relating to the disqualifications from the role of academy governor (held as a separate document)

Governors will sign the Code at the first local governing body meeting of each academy year.

Undertaking:

As a member of the Local governing body I will always have the well-being of the children and the reputation of the academy at heart; I will do all I can to be an ambassador for the academy, publicly supporting its aims, values and ethos; I will never say or do anything publicly that would embarrass the Trust, the academy, the local governing body, the Principal or staff.

Signed .................................................................................................
Appendix: The Seven Principles of Public Life

(Originally published by the Nolan Committee: The Committee on Standards in Public Life was established by the then Prime Minister in October 1994, under the Chairmanship of Lord Nolan, to consider standards of conduct in various areas of public life, and to make recommendations).

Selflessness

Holders of public office should act solely in terms of the public interest. They should not do

so in order to gain financial or other material benefits for themselves, their family, or their friends.

Integrity

Holders of public office should not place themselves under any financial or other obligation to outside individuals or organisations that might seek to influence them in the performance of their official duties.

Objectivity

In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit.

Accountability

Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.

Openness

Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands.

Honesty

Holders of public office have a duty to declare any private interests relating to their public duties and to take steps to resolve any conflicts arising in a way that protects the public interest.

Leadership

Holders of public office should promote and support these principles by leadership and example.